

## **LONG TERM CARE COORDINATING COUNCIL**

*Guiding the development of an integrated network of home, community-based, and institutional services for older adults and adults with disabilities*

**DATE: THURSDAY, September 10, 2015**

**TIME: 1:00 p.m. to 3:00 p.m.**

**LOCATION: 1 SOUTH VAN NESS AVENUE / MARKET  
2<sup>ND</sup> FLOOR, ATRIUM CONFERENCE ROOM**

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- Present:** Amie Haltman-Carson, Anne Hinton, Anne Quaintance, Anne Romero, Benson Nadell, Bill Hirsh, Carla Johnson, Cathy Davis, Cathy Spensley, Cindy Kauffman, Dan Kaplan, Jacy Cohen, Jennifer Walsh, Jessica Lehman, Jonathan Cheng, Kelly Dearman, Margaret Baran, Marie Jobling, Marlene Hunn, Sandy Mori, Tom Ryan, Traci Dobronravova, Valorie Villela, Victoria Tedder
- Absent:** Abbie Yant, Akiko Takeshita, Eileen Kunz, Kelly Hiramoto, Ken Hornby, Mivic Hirose, Moli Steinert, Ramona Davies, Twima Earley
- Guests:** Rose Johns, Jeremy Wallenberg, Bernadette Navarro-Simeon, Chip Supanich, Noah Lopez, Samantha Hogg, Tamari Hedani
- DAAS:** Shireen McSpadden, Carrie Wong, Melissa McGee, Rick Appleby
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### **WELCOME & INTRODUCTIONS**

#### **ROLL CALL – ATTENDANCE**

#### **ACTION –**

MOTION: That the LTCCC meeting minutes of July 9, 2015 be approved.

Vote: All in favor, with no changes.

#### **ANNOUNCEMENTS –**

Workgroup updates – Send to Melissa to be included with the meeting minutes.

(Legislative update attached)

Anne Hinton announced her retirement effective December 4, 2015.

Marie Jobling announced the Community Living Campaign event on 9/17 will be honoring Anne Hinton.

The Legacy Film Festival on Aging will happen 9/18-20. <http://www.legacyfilmfestivalonaging.org/>

Carla Johnson announced the Disability Unity summit on 9/25-26; happening at Hastings College of Law on 9/25 and in Civic Center plaza on 9/26.

The LTCCC Steering committee met with Kate Howard from the Mayor's office for the quarterly meeting. Topics covered:

The group asked that nominations that have been submitted move along for appointment.

Kate and the Mayor were invited to the October 23 event. A formal invitation letter was also sent to the Mayor.

There was discussion on the Dignity Fund and desire to involve stakeholders.

There was discussion on housing preferences, and recommendation that existing community residents have priority to the housing in their neighborhood.

The group addressed Anne Hinton's retirement and if there is a role for council in process, i.e., a letter with values and attributes of new director.

Thank you for the add-backs and increase in CLF funding.

A discussion on data-sharing among city departments occurred.

Finance and policy workgroup project on upper poor, which she was very interested in.

### **ACTION - Party with a Purpose Champion Award –**

Cathy Spensley provided an update on the party planning committee. The group wants to thank Carla Johnson and the library on their assistance.

Highlights of the conference include Mary Twomey as MC and John Feather from Grantmakers in Aging as keynote speaker. The program will include short break-out sessions in 4 domains with the goal of each group coming out with an action item to report back to the larger group. The invitations are out at this point. Capacity for the event is 250 and the hope is to meet that. There are 60 registered so far.

The party is also celebrating the 10-year anniversary of the LTCCC.

Jessica explained the need for volunteers for setting up, running the event, and cleaning up following event. The group suggests that each organization identify one staff person to show up at 11:30am to assist with set-up. When identified, e-mail Jessica Lehman the name of the volunteer. Question was put to the group whether anyone has contact with wineries that would be interested in donating wine for the event. Contact Jessica.

Carla asked about overflow if fill to capacity. The committee will explore.

(Party flyer attached)

Jessica Lehman presented to the full council the recommendation that the Champion award be given to the SFMTA Board, with an invitation to Tom Nolan to accept the award. The award is for Free Muni, and is an award for MTA and the broader community. Motion made and seconded.

VOTE – 1 opposed / all rest in favor / no abstentions – PASSED.

### **PRESENTATION – Affordable Housing Database Portal –**

Brian Cheu from MOHCD presented an update about the housing database on-line portal that will provide greater access to affordable housing opportunities.

Currently, the process is on many pieces of paper and in person.

They are at this time building the back end database as well as a consumer friendly front end.

The application process has been divided up. The first part is the “short form” for folks to get into lottery system; now the short form is universal. All providers will use the same format. Have eliminated questions about past rental history and employment history on the short form.

They feel it is important to consolidate all listings in one place, and want to get all listings on-line.

The “long form” is more involved, and the group wants consistency between providers.

The overall goal is to make sure form AND practices are consistent and the same across providers.

Michael Solomon from MOHCD provided an update on the building of the system. They are now ready to work with 2 different developers.

One developer will develop front end and one will develop the database. This will start next week.

They have been working on this for about 6 months. They used 3 volunteers from Google; tech experts who helped focus on questions, where we want to go, best practices re: user research and accessibility.

By the end of this year, it will begin. The listings will go live first. No launch date yet.

Then the short form process will follow. They are still working through some kinks.

Brian informed they are working with tenant advocates on language accessibility and the need to look at terminology as it might not translate exactly and, therefore, the client may not understand what we are trying to say. They will do a reverse translation to make sure it is clear. Currently, the form will be translated into Spanish, Chinese, and Tagalog.

It is noted that not everyone has access to computer and / or smart phone; therefore they will maintain the ability to use paper.

Bernadette informed them that there are now 5 threshold languages in SF, and they should include Russian and Vietnamese along with the 3 mentioned.

Carla thanks them for the work thus far. As for website accessibility, the information needs to be screen reader accessible for blind and low vision. Affordable housing is important but needs to include whether units are accessible also. MOD has information on accessibility standard information, including physical accessibility as well as accessible for hearing impaired, and whether units are adaptable. MOD wants to be part of project so person looking gets matched to right unit if need accessibility.

Cathy D. wants there to be communication and synergy between MOHCD and SFHA. This project has not included SFHA to this point. Brian confirms they will reach out to SFHA to better coordinate services.

### **PRESENTATION – Housing bond –**

Kate Hartley from MOHCD presented an overview of the 2015 general obligation housing bond. As we know, there is severe affordability crisis in the city with 50-60% increases in rent.

The city is starting rehab of 1400 units in November, and then 2000 more this coming summer.

Goal is to make 30% of housing development affordable.

Housing trust fund sits at about 1.3 billion dollars.

Housing needs are across the full spectrum – 3 uses of money –

-Rehab and transform public housing units. In Sunnydale alone, it would take until 2035 to rehab –

The fund will use 80 million to accelerate rehab housing units in Sunnyvale and Potrero.

-100 million will be used for affordable housing. Of this, 20% will be for special needs; folks with maximum income that is 60% of area median income.

-50 million will be used for low income residents in the Mission to prevent displacement. They will try to purchase the housing of those who may be displaced.

For middle income individuals, there is no state or federal support. Currently average rents are \$4500. Want to expand down payment assistance programs.

The Housing bond on the ballot will need 2/3 to pass.

Bill Hirsh if there is any organized opposition to the bond; Kate is not aware of any.

Chip asked whether this result in debt. Kate explained that this bond will not raise property tax rates and that it is part of the capital planning process in city. This bond will replace previously issued debt that is retired.

Critical is the 2/3 vote.

Sandy questioned whether there an aggressive campaign to educate and get the votes. Kate explained that as public servants, her office is not part of the campaign.

Gabe Metcalf at SPUR would be good to talk to.

### **ACTION – Neighborhood preference –**

Cathy Davis explained current pending legislation for neighborhood preferences in affordable housing. With new affordable housing, the current recommendation is to use supervisorial districts and having 25% of units go to neighborhood residents. Cathy wants 50% units for neighborhood residents and to use planning districts, which more closely represent neighborhoods.

(Legislative Digest and Planning districts attached)

There is a planning commission hearing on 9/24 for public comment.

Cathy asked for the LTCCC to support:

-Changing from Supervisor districts to 36 Planning Department districts; and

-50% rather than 25% of affordable housing are for residents of the neighborhood.

A motion was made and seconded to support these recommendations.

VOTE – 4 opposed / 0 abstention, majority yes. MOTION PASSED.

### **PRESENTATION – 1115 Waiver –**

Aneeka Chaudhry from DPH gave a presentation on current status of 1115 waiver program.

(PowerPoint presentation is attached)

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**The LTCCC will not have the regular October meeting.  
All members and interested guests should attend the  
“Party with a Purpose”  
on Friday, October 23, 12:30 – 5:30pm at the  
Koret Auditorium at the SF Main library.**

**NEXT MEETING: Thursday, November 12, 2015, 1:00 – 3:00pm  
1 S. Van Ness Avenue, 2<sup>nd</sup> floor, Atrium Conference Room**

**Regional Coalition Conference Call Summary  
Thursday, August 6, 2015 – 9:30 to 10:30 AM  
Call in number and PIN: 866-215-3402 PIN: 896-217-9013  
To Mute Your Line: \*6; To Unmute, #6**

### Topics for 2016 Regional Conferences

**Background:** Rather than a spring statewide Community of Constituents conference, the thinking is to hold two Northern California and two Southern California sessions, bringing half of the regional coalitions together for each. The goal would be to have a full day of discussion without the need for overnight travel.

**Kali Peterson:** We’re planning on regional meetings of coalitions in order to provide more time with each other: establish alliances for joint work and share best practices. We will continue to have a fall conference (September 2016) the day before or day after the Summit. In place of a spring conference, we would have a NorCal and SoCal session in February/March (with possibility of third location); also a set of regional summer one-day meetings. These will be in different locales. We hope these are meetings that don’t require overnight stays. Goal: bring smaller number of people to explore subject matter, share information, discuss/describe projects, and design regional activities. Will start planning the spring discussions soon.

### **Discussion: Possible Topics and Regions**

**Anne Hinton:** there are communities where advocacy doesn’t seem as strong, although there are best practices for building advocacy.

**Christine Chow:** SoCal is planning a Sept. 17 session; all new grantees are welcome. For our first meeting, we are discussing *how* we can work together.

**Sheila Allen:** likes Anne Hinton’s suggestion – best practices and sharing information on building/improving advocacy. Also, need to look at sustainability.

**Forest Harlan:** CFILC uses a NorCal, SoCal, and rural/mountain/desert set of divisions. Is that a good idea for us?

**Marilou Cristina:** sustainability; looking longer term on keeping coalitions going effectively.

**Ana Acton:** would like to identify at least one issue that we can work on together as a region; so we could spend some time during the regional conferences talking about our strengths and weaknesses then identify a project.

**Wendy Peterson:** likes idea of using fall to find statewide action. Also, the Bay Area does have a regional sensibility – a Bay Area council of governments exists. Good for us to think of ourselves as a group. Advocacy will be easier within an area where the county governments are already working together.

**Elsa Quezada:** Monterey Bay doesn’t think of itself as part of Bay Area...

**Sheila Allen:** Requesting more opportunities to discuss ADRC development; also looking for best practices in dementia care.

**Ana Acton:** Understanding different regions may require some discussion as an entire group. Within C4A, they are finding that all the organizations have a lot to share with each other, large and small, north and south, rural and urban.

**Renee Dar-Khan:** during regional meetings, can some of the agenda be standardized? Then, when we come together statewide in the fall or on monthly calls, we can share ideas and results.

**Katherine Kelly:** Some common ground around agenda items would be helpful; likes the idea of aligning with government alliances.

**Nancy Volpert:** Danger of dividing into too many smaller pieces; recommend single agenda across multiple regional discussions.

**Dianna Olsen:** Stanislaus has benefitted greatly from working with Anne Hinton and Bill Haskell from S.F.

**Forest Harlan:** Does acknowledge that urban/rural exchanges can be beneficial.

**Anne Hinton:** we have replicated a lot of things that we've learned from rural areas. Innovation may come from rural/smaller counties.

**Sue Tatangelo:** likes having time to discuss regional issues as well as a focus on statewide advocacy and policy efforts. Ventura County does learn from large and small counties.

**Marilyn Baker-Venturini:** May discover during 2016 what works better in planning regional conferences. The smaller conferences will help us get to know each other better – pays off in statewide advocacy efforts or broader projects.

**Kali Peterson:**

- Geographic breakout probably will determine the number of geographic locations for regional one-day conferences.
- Conference content also reflect the proposals and scopes of work that groups submit.
- Number of regional breakouts will partly depend on logistic resources.
- Please continue to send us your ideas ([kpeterson@thescanfoundation.org](mailto:kpeterson@thescanfoundation.org) and [jack@gacinstitute.org](mailto:jack@gacinstitute.org)).
- Also, coalitions are doing things that can be supported and connected through these regional meetings.

**Jenel Lim:** development business acumen to work with health plans: a topic for meetings.

**Coalition by Coalition Look: 2014 Accomplishments/2015 Projects**

**Sheila Allen - Yolo Healthy Aging Alliance:**

- **Yolo Senior Adult Referral Form:** comes from their collaborative committee – open to all (now at 65 organizations). Includes an annual cross training. This is the form for cross referral. There's no patient-specific information that would fall under HIPPA. Sheila has sent it to all.

- MOU: “to be listed on this form, come to bi-monthly collaborative committee meeting and promise to respond to a referral within seven days.
- Hosted a summit in October 2014 – a community summit for 100 people. Consumers, providers, elected officials, etc. Used that information for strategic planning in 2015.
- Advocacy committee: the Yolo coalition is a 501(c)(3). Hosted a candidates’ forum two years ago. Will be doing it again. Starts with an overview of the issues that the candidates listen to; then the candidates speak; then voters ask questions.

Elsa Quezada – Monterey Bay Aging and Disability Resource Coalition

- Received a grant from State Independent Living Council for developing an ADRC. \$50,000 for three months. July through September. Two AAAs and the ILC working together with their coalition on this project.
- County Organized Health System (COHS) is active member in her coalition – encourages all to include their health plan(s).

#### SCAN Foundation Update

Summit registration is open. The event is open to anyone. Registration is separate for the Summit and the Community of Constituents conference (Oct. 27 and Oct. 28). Coalitions leaders should provide to Jack the names of their delegation to the Oct. 28 Community of Constituents conference. That registration will open soon.

To register for the Summit: <http://www.thescanfoundation.org/news-events/register-now-2015-ltss-summit-october-27-2015>

Please start your applications for next year’s grant cycle

#### Collaborative Update

No meeting tomorrow; regional coalition members welcome to join the weekly Collaborative discussins.

#### Ideas for 2016 Collaborative priorities:

Ana Acton:

- Study and support some recommendations of the Senate Select Committee on aging and long term care: especially the creation of a Department of Community Living
- Traumatic brain injury: underfunded and has an insufficient network. Current program sunsets in 2018.

Sheila Allen

- Funding for ADRCs

- SSI/SSP grants  
Sue Tatangelo
- Caregiving issues --

**Letter to CHCF re: CalQualityCare.org**

**Note: this letter will go to California Health Care Foundation as a consensus document listing all 18 regional coalitions as supporting bridge funding for CalQualityCare.org while UCSF finds a state agency to take over the site. Please let Jack Hailey know if you do not want your coalition listed in the letter.**

**Communications workgroup request: send your media contact lists to Jack Hailey for use in getting out stories about aging and disability**

**Notes:**

**The next calls, first Thursdays of the month, from 9:30 to 10:30:**

- ***September 3, guest will be Wendell Primus, Office of Representative Nancy Pelosi***
- ***October 1, guest will be Professor Karen Davis, Johns Hopkins University***
  - ***November 5***
  - ***December 3***

**Participants:**

***Alameda County: Wendy Peterson, Karen Grimsich, and April Monroe (from the office of Michael Galvan)***

***Orange County: Christine Chow***

***San Francisco: Anne Hinton and Cindy Kauffman***

***San Diego: Jenel Lim***

***Bay Area Senior Health Policy: Katherine Kelly***

***Riverside: Renee Dar-Khan***

***L.A.: Tammy Nguyen, Nancy Volpert, Sherry Revord, and Elizabeth Hernandez***

***Santa Clara: Marilou Cristina***

***Yolo: Sheila Allen, Pam Miller, and Fran Smith***

***Chico: Sarah May and Forest Harlan***

***Central Valley: Marlene Hubbell***

***Stanislaus: Dianna Olsen and Linda Lowe***

***Nevada County: Ana Acton and Pam Miller***

***Monterey Bay: Elsa Quezada***

***Ventura County: Sue Tatangelo and Blair Craddock***

***San Mateo: Cristina Ugaitafa and Marilyn Baker-Venturini***

***Service and Advocacy:***

***Co. Co. Co.: Gerald Richards, Ella Jones***

***TSF: Kali Peterson***

**Regional Coalition Conference Call Summary  
Thursday, September 3, 2015 – 9:30 to 10:30 AM**

**Note: we did have a problem with a group of people talking during the call, thinking their phone was on mute. Not sure if every phone has an indicator, but please check that you are on mute. Many thanks!**

**Wendell Primus, Office of Representative Nancy Pelosi**

**Wendell Primus is the senior policy advisor on health issues to Leader Nancy Pelosi. Prior to this appointment, Primus was the minority staff director at the Joint Economic Committee. Prior to that position, Primus was the director of income security for the Center on Budget and Policy Priorities. He also previously served in the Clinton Administration as a deputy assistant, as the secretary for human services policy at the Department of Health and Human Services. Primus has also served as chief economist for the House Ways and Means Committee and staff director for the Committee's Subcommittee on Human Resources. He has a doctorate in economics from Iowa State University.**

**Wendell Primus provided a summary of his issue brief (a separate attachment to this email). The focus of his issue brief: we aren't getting ready for the retirement of Baby Boomers. The number of people 65 and older in the U.S. and the proportion of the national population of those who over 65 are going up. The current 18 to 19 percent of GDP going to taxes isn't going to sustain the current promises of Social Security, Medicare and Medicaid; the current level of taxation will not face up to challenge of long term care.**

**Solvency issues aren't the challenge in Medicare and Social Security, but we need to be about education and messaging. Focus on education and messaging now and Look to legislative strategies after 2016 election.**

**To pay for the current promises of Medicaid, Medicare, and Social Security, we need to get to a taxation of 21 or 22 percent of GDP. Primus believes that the economy can sustain this level of taxation.**

**There is a need for individuals at the grass roots to take on this messaging and educational effort.**

**Question: do you believe that savings attributed to the ACA are artificial?**

**Wendell Primus – I believe that provisions in the ACA, such as the focus on avoiding hospital readmissions, are changing hospital behavior. There is a true slowing of readmissions. Also, across the board, we have slowed expenses: that's a fact. The challenge now is to keep the growth rate down.**

**Comment and question: In Yolo County, we're doing a lot of messaging to the general public and to legislators. Can we pull data together on a city by city level – e.g. number of older adults, income levels, Medicaid numbers, etc.?**

**Comment: We have ideas, but are short on resources**

**Comment Community Care Transitions program is one model. CMS should continue those demonstrations.**

**Wendell Primus's response: There have been congressional conversations with CMS, and he believes the demonstrations will continue.**

**Question: will people believe us – from the aging and disability fields; or, do we need economists delivering these messages?**

**Response: do both: organizations need to speak up; also get other voices to join.**

**Comment: AARP has been hosting tele-townhalls during Medicare enrollment periods to answer questions. We could use the tele-townhall to sound the alarm and discuss solutions – to get people talking about it.**

**Comment: AAAs consider demographics in our planning, but we have not added a focus on implications for federal and state budgets.**

**Comment: California’s Dept of Aging does have county by county breakout of basic data on older Californians.**

- [http://www.aging.ca.gov/data\\_and\\_statistics/](http://www.aging.ca.gov/data_and_statistics/)

- [http://www.aging.ca.gov/data\\_and\\_statistics/facts\\_about\\_elderly/](http://www.aging.ca.gov/data_and_statistics/facts_about_elderly/)

**Comment: new Health Policy Analysis from UCLA includes county data breakouts.**

<http://healthpolicy.ucla.edu/publications/Documents/PDF/2015/HiddenPoor-brief-exhibit5-aug2015.pdf>

**Comment: also see the CHIS – California Health Interview Survey – Includes instruction on how to use**

- <http://healthpolicy.ucla.edu/chis/Pages/default.aspx>

**Comment: See also SHATTERED SYSTEM.**

- <http://sd25.senate.ca.gov/sites/sd25.senate.ca.gov/files/AgingLong%20TermCareReport.pdf>

**Coalition by Coalition Look: 2014 Accomplishments/2015 Projects**

**Senior Coalition of Stanislaus County, report by Erlinda Bourcier**

**We are a non-CCI organization comprised of 39 individuals representing 34 organizations.**

**We meet monthly with an agenda that includes a presentation from each Member on their organization and any updates.**

**We have several projects going on**

- 1. We are currently working with Bill Haskell and Anne Hinton on our long term care integration strategic plan.**

**We should have a somewhat final draft to present at the Long Term Care Integration Mentoring Session at the end of October**

- 2. We reapplied for the SCAN grant to follow through our strategic plan to implementation in 2016-2017**

- 3. We are finishing up final planning for the 13<sup>th</sup> Annual Healthy Aging and Fall Prevention Summit (over 75 vendors and over 1000 participants-health screenings, fall prevention resources, vaccinations, educational forums, and the Older Adults Key Stakeholders Reception with Anne Hinton as introductory speaker, update on long term integration progress in Stanislaus County.**

**4. Joined forces with the Commission on Aging Advocacy and Legislative Committee to advance our agenda. Four coalition members are part of this committee.**

**5. Formed a Finance Committee with the following Coalition Members; Margie Palomino, Director of Aging and Veterans Services, Jeff Lambaren, Executive Director, Public Authority of Stanislaus (IHSS), Kathy Sniffen, President , CEO, Center for Living Forward and Dianna Olsen, Executive Director of Healthy Aging Association. Margie Palomino with the Aging and Veterans Services has committed \$5,000 to pay for a grant writer for sustainability of the coalition.**

**6. Jeff Lambaren, Executive Director of the Public Authority of Stanislaus (IHSS) has committed funding for the Senior Coalition to hold a Long Term Services and Support Summit in the spring of 2016**

**On our website seniorcoalitionofstanislaus.org (it's free) we post, policy agenda, communication plan. For Transparency agenda and minutes**

**Created Twitter Account @seniorcoalitionstan**

**New proposal will –create policy agenda, communications plan, do outreach that includes more polished handout such as a brochure. Outreach to political leaders and exploring the model of person-centered care.**

**Contra Costa Advisory Council on Aging, Debbie Toth reporting**

**CoCoCo: We are a Part A grantee in a non-CCI county.**

**In 2014, our focus was to write and release policy and budget briefs; also created “advocacy at a glance” and “advocacy acronyms.” We use these documents to educate volunteers and others.**

**In 2015, thanks to an outside grant, we put on a “Health Care Transitions Summit.” The focus was on hospitals to educate them about HCBS. ~170 attended; Region IX of HHS was represented. The summit also had a focus on the hospital readmissions challenge.**

**All was televised. We’re editing the video we have into a 60-minute, a 30-minute, and some short clips.**

**Next Up:**

- In October: Service and Advocacy Coalition**
- In November: San Mateo New Beginning Coalition and San Diego LTC Integration Project**
- In December: Ventura County Evidence Base Health Promotion Coalition**

**SCAN Foundation Update**

**Kali: Thank you for your applications for 2016-17 regional coalition grants. TSF received a robust set of responses.**

Internal review process is going on this week; external review starts next week. The TSF board will then review the applications and make decisions that will be public in early December.

At the October 28 conference, there will be an early-morning to discuss topics for a first pair of one-day regional meetings – tentatively set for February, 2016.

### Collaborative Update

Oct. 28 Community of Constituents conference is taking shape. There will be a plenary session on the 1115 Waiver and a closing address by Darrell Steinberg (see [www.steinberginstitute.org](http://www.steinberginstitute.org)). Breakout groups on long term care finance, health homes, the state budget, and other topics. Please consult your coalition leader to find out who is in your delegation.

### Notes:

The next calls, first Thursdays of the month, from 9:30 to 10:30:

- *October 1, guest will be Professor Karen Davis, Johns Hopkins University*
  - *November 5*
  - *December 3*

### Participants

Please let Jack Hailey know if this list leaves out anyone who was on the call.

Guests: Wendell Primus, U.S. Congress, Office of Leader Nancy Pelosi; Pat Blaisdell, Calif. Hospital Association; and, Blanca Castro, AARP California  
Alameda County: Wendy Peterson, Tracy Murray, Flora Maiki, Reba Landry  
Orange County: Christine Chow and Kristen Maahs  
San Francisco: Melissa McGee and Cindy Kauffman  
San Diego: Jenel Lim, Brenda Schmitthener, Ellen Schmeding, Louis Frick, and Rogelio Lopez  
Bay Area Senior Health Policy: Katherine Kelly  
Riverside:  
L.A.: Anwar Zoueihid  
Santa Clara: Cara Sansonia and Marilou Cristina  
Yolo: Sheila Allen, Pam Miller, Fran Smith, and Valerie Olsen  
Chico: Sarah May and Forest Harlan  
Central Valley:  
Stanislaus: Dianna Olsen, Linda Lowe, Maria Profeta, and Erlinda Bourcier  
Nevada County: Pam Miller  
Monterey Bay: Patty Talbot  
Ventura County: Sue Tatangelo and Blair Craddock  
San Mateo: Cristina Ugaitafa, Michele Makino, Deborah Oton, and Shannon Morgan

**Service and Advocacy: Jen Griffin, Donna \_\_\_\_\_, and Barbara Finch**  
**Co. Co. Co.: Debbie Toth, Ella Jones**  
**TSF: Kali Peterson**  
**GACI: Jack Hailey**